

<b>AGENDA ITEM: 5</b>	Pages 1 – 18
Meeting	Cabinet Resources Committee
Date	28 July 2011
<b>Subject</b>	<b>Month 2 Monitoring 2011/12</b>
Report of	Cabinet Member for Resources and Performance
Summary	To consider the Monitoring 2011/12 report and instruct officers to take appropriate action.
Officer Contributors	Maria G. Christofi – Assistant Director, Financial Services Anisa Darr – Finance Manager, Closing & Monitoring
Status (public or exempt)	Public
Wards affected	Not applicable
Enclosures	Appendix A – Revenue Monitoring Directorate Appendix B – Capital Programme Adjustments Appendix C – Capital Monitoring Analysis
For decision by	Cabinet Resources Committee
Function of	Executive
Reason for urgency / exemption from call-in	Not applicable
Contact for further information:	Anisa Darr, Finance Manager, Closing & Monitoring, 020 8359 7106

## **1. RECOMMENDATIONS**

- 1.1 That Directors take appropriate action to ensure costs are kept within budget and income targets are met. (Paragraph 9.1.2)**
- 1.2 That the following virements be approved:**
- **£0.025m movement in the Recharge Budget and £0.020m in the Insurance Budget to cost centres within the Finance Directorate. (Paragraph 9.2.2)**
  - **£0.540m movement within the Transport Service area. (Paragraph 9.2.3)**
  - **£0.321m to be noted for re-alignment of the budget within the Environment and Operations service. (Paragraph 9.2.4)**
  - **£0.028m movement in the Recharge Budget and £0.001m in the Insurance Budget to cost centres within the Chief Executive Directorate. (Paragraph 9.2.5)**
- 1.3 That the following movements to and from contingency be approved:**
- **£0.900m from Contingency to Commercial for 2011/12 and for future years (approved in the 2011/12 budget book) to cover the establishment of critical business posts following the transformation of the Commercial directorate. (Paragraph 9.3.2)**
  - **£0.500m from Contingency to Environment & Operations for 2011/12 as a one off transfer to fund the Leisure budget pressure. (Paragraph 9.3.3)**
  - **£0.436m from Contingency to Environment & Operations for 2011/12 and for future years to fund the PFI Street lighting costs. (Paragraph 9.3.4)**
- 1.4 That Directors ensure that those capital projects in their services are managed closely to ensure they are delivered within budget and in accordance with the agreed timeframe. (Paragraph 9.4.1)**
- 1.5 That the proposed Capital additions/deletions of £0.775m, slippage of £10.112m as set out in Appendix B and the related funding implications summarised in table 2 be approved.**
- 1.6 That the proposed Capital additions/deletions and movements relating to the Final Outturn of £1.433m as set out in Appendix B be approved.**

## **2. RELEVANT PREVIOUS DECISIONS**

- 2.1 Council, 1 March 2011 (Decision item 5.1.2) – approved the Council Budget and Council Tax 2011/12.**
- 2.2 Cabinet Resources Committee, 17 June 2010 (Decision item 5) – approved the Outturn 2010/11.**

## **3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS**

- 3.1 Robust budget and performance monitoring are essential to ensuring that there are adequate and appropriately directed resources to support delivery and achievement of Council priorities and targets as set out in the Corporate Plan. In addition, adherence to the Prudential Framework ensures capital expenditure plans remain affordable in the longer term and that capital resources are maximised.**
- 3.2 'Maximise improvements and savings in 'back office' functions' and 'Make sure we get best value from resources across the public sector, including our people and assets' represent two of the eight key objectives underlying the corporate priority 'Better services**

with less money' and the strategic objectives.

3.3 Relevant Council strategies and policies include the following:

- Corporate Plan 2011-13;
- Medium Term Financial Strategy;
- Treasury Management Strategy;
- Debt Management Strategy;
- Insurance Strategy;
- Risk Management Strategy; and
- Capital, Assets and Property Strategy.

#### **4. RISK MANAGEMENT ISSUES**

4.1 The revised forecast level of balances needs to be considered in light of the risks identified in 4.2 below.

4.2 Various projects within the Council's revenue budget and capital programme are supported by time-limited grants. Where there are delays to the implementation of these projects, there is the risk the associated grants will be lost. If this occurs either the projects will be aborted or a decision to divert resources from other Council priorities will be required.

#### **5. EQUALITIES AND DIVERSITY ISSUES**

5.1 Financial monitoring is important in ensuring resources are used to deliver equitable services to all members of the community.

#### **6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance and Value for Money, Staffing, ICT, Property, Sustainability)**

6.1 Robust budget and performance monitoring plays an essential part in enabling an organisation to deliver its objectives efficiently and effectively.

6.2 Use of Resources implications are covered within Section 9 of the body of the report and in the attached appendices.

#### **7. LEGAL ISSUES**

7.1 Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its income and expenditure against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such action as it considers necessary to deal with the situation.

#### **8. CONSTITUTIONAL POWERS**

8.1 The Council's Constitution, in Part 3, Responsibility for Functions, states in paragraph 3.6 the functions of the Cabinet Resources Committee including:

- (a) Monitor the trading position of appropriate Council services, carry out debt analysis and look at income sources and charging policies;
- (b) To write off debt;
- (c) To determine external or cross-boundary trading limit; and
- (d) Approval of schemes not in performance management plans but not outside the Council's budget or policy framework.

8.2 Financial Regulations section 4.17 states the Chief Finance Officer will report in detail to Cabinet Resources Committee at least four times a year on the revenue and capital

budgets and wider financial standing in addition to two summary reports at the beginning and end of the financial year.

## 9. BACKGROUND INFORMATION

### 9.1 2011/12 Revenue Monitoring

9.1.1 Table 1 gives a summary of the 2011/12 outturn analysis compared to the revised budget position. There is a net overspend of £1.622m being forecast at the end of month 2. A breakdown of revenue monitoring by each service directorate is set out in Appendix A.

**Table 1: 2011/12 Revenue Outturn Analysis – Summary**

Description	Original Budget £000	Revised Budget as at 31/05/11 £000	Forecast Outturn as at 31/05/11 £000	Forecast Outturn Variation as at 31/05/11 £000
Adults	99,039	98,932	98,964	32
Central Expenses	62,912	62,802	62,476	(326)
Chief Executive	10,385	10,372	10,387	15
Childrens Services	57,577	57,684	58,153	469
Commercial Services	14,633	14,633	14,717	84
Corporate Governance	5,939	5,939	5,885	(54)
Deputy Chief Executive	13,295	13,405	13,829	424
Environment & Operations	18,115	18,129	19,107	978
Planning, Housing & Regeneration	2,600	2,600	2,600	-
<b>Total 2010/11 General Fund Forecast</b>	<b>284,495</b>	<b>284,496</b>	<b>286,118</b>	<b>1,622</b>
Allocations agreed from GF Balances	-	-	-	-
General Fund Balances as at 01/04/11	-	-	-	(15,780)
<b>Projected General Fund Balances (excluding schools balances) at 31/03/12</b>	-	-	-	<b>(14,158)</b>

Description	Original Budget £000	Revised Budget as at 31/05/11 £000	Forecast Outturn as at 31/05/11 £000	Forecast Outturn Variation as at 31/05/11 £000
Dedicated Schools Grant	(167)	(167)	(164)	3
Housing Revenue Account	-	-	-	-

9.1.2 Directors are reminded that they are accountable for any budget variations within their services and the associated responsibility to ensure costs and income are managed within agreed budgets. To ensure this is successfully achieved, it is essential that Directors develop action plans for all significant emerging variances, with the aim of ensuring that overall expenditure is kept within the total budget available.

### 9.2 Virements

9.2.1 In accordance with the financial regulations the following virements require member approval.

9.2.2 A virement is requested against the recharges and insurance budgets, following the Finance Directorate restructure. The change is a movement in the recharge budget of £24,720 and a movement in the insurance budget of £19,710 to cost centres within the Finance Directorate.

Cost Centre	Account Group	Virement £'000
11219 Finance Management	Employee Ins	20
11055 Devld H's of Finance	Employee Ins	(1)
10999 Strategic Finance	Employee Ins	(3)
11011 Finance Support	Employee Ins	(4)
10999 Strategic Finance	Insurance Misc	(12)
11011 Finance Support	Recharges	103
11219 Finance Management	Recharges	(119)
11081 Cash Collection	Recharges	(176)
11013 Accounts Receivable	Recharges	94
11080 Cashiers	Recharges	40
11219 Finance Management	Recharges	(3)
10001 Internal Audit	Recharges	(6)
11012 Accounts Payable	Recharges	2
10999 Strategic Finance	Recharges	80
11219 Finance Management	Recharges	63
11266 TreasuryPensionsTax	Recharges	(105)
11055 Devld H's of Finance	Recharges	3
10001 Internal Audit	Employee Related	6
11012 Accounts Payable	Employee Related	(2)
11013 Accounts Receivable	Employee Related	(94)
11080 Cashiers	Employee Related	(40)
11081 Cash Collection	Employee Related	176
11219 Finance Management	Employee Related	58
11266 TreasuryPensionsTax	Employee Related	105
11219 Finance Management	Supplies & Services	(185)
		-

9.2.3 A virement for £0.540m is requested within the Transport Service to re-align the budget including recharges to reflect the latest operational structure with Adults and Children's Passenger Transport including efficiencies from 2011/12 saving initiatives.

Cost Centre	Account Group	Virement £'000
10775 ES-SEN Transport	Recharges	456
10776 ES-Community Transport	Employee Related	68
10776 ES-Community Transport	Transport Charges	16
10775 ES-SEN Transport	Supplies & Services	(17)
10775 ES-SEN Transport	Employee Related	(36)
10776 ES-Community Transport	Recharges	(84)
10775 ES-SEN Transport	Transport Charges	(403)
		-

9.2.4 A virement for £0.321m is to be noted within the Environment and Operations directorate to re-align the 2011/12 budget.

Cost Centre	Account Group	Virement £'000
10623 - Safer Routes	Employee Related	138
10657 - Civic Amenities Site	Supplies & Services	90
10656 - Recycling	Employee Related	77
10657 - Civic Amenities Site	Premises	9
10655 - Domestic Refuse	Supplies & Services	4
10656 - Recycling	Transport Charges	2
10655 - Domestic Refuse	Premises	1
10624 - School Crossing Patrol	Supplies & Services	(1)
10652 - Street Cleansing	Transport Charges	(2)
10652 - Street Cleansing	Recharges	(5)
10623 - Safer Routes	Supplies & Services	(8)
10652 - Street Cleansing	Employee Related	(77)
10656 - Recycling	Supplies & Services	(99)
10624 - School Crossing Patrol	Employee Related	(129)
		-
		-

9.2.5 A virement is requested against the recharges and insurance budgets within the Chief Executive Service between the Management Team and the Assistant Chief Executive Management Team. The change is a movement in the recharge budget of £28,460 and a movement in the employee insurance budget of £1,410. This is requested in order to clear the Management Team cost centre and just have one Assistant Chief Executive Management Team cost centre.

Cost Centre	Account Group	Virement £'000
10998 Management Team	Recharges	28
11247 Asst Chief Executive Management Team	Employee Ins	1
10998 Management Team	Employee Ins	(1)
11247 Asst Chief Executive Management Team	Recharges	(28)
		-
		-

### 9.3 **Movements to and from Contingency**

9.3.1 The movements to and from Contingency requested below have been assumed in the Revenue Monitoring in Table 1 and Appendix A.

9.3.2 Commercial Services are requesting £0.900m from Contingency for 2011/12 and for future years to cover the establishment of critical business posts following the transformation of the Commercial directorate. The change from being a project based service into a corporate delivery and governance vehicle means that the accounting treatment of these costs has now changed and can no longer be capitalised. The posts are essential in delivering the future shape transformation programme and significant savings programme. This £0.900m movement was factored in and approved in the medium term financial strategy (MTFS) in the budget book.

9.3.3 Environment & Operations are requesting £0.500m from Contingency for 2011/12 as a one off transfer to fund the Leisure budget pressure.

9.3.4 Environment & Operations are requesting £0.436m from Contingency for 2011/12 and for future years to fund the Street Lighting PFI costs.

## 9.4 2010/11 Capital Programme Monitoring

9.4.1 Directors are reminded they need to continue to ensure that capital projects are closely managed during 2011/12 to ensure that they are delivered within budget and in accordance with the agreed timeframe.

## 9.5 Capital Monitoring Analysis

9.5.1 The Capital Monitoring summary and details by service directorate is set out in Appendix C.

## 9.6 Proposed changes to the Capital Programme

9.6.1 Appendix B gives details of the proposed changes to the Capital Programme. These include proposed additions and deletions as well as budget movements.

**Table 2: Capital Funding Changes**

	Grants £000	S106 / Other £000	Capital Receipts £000	Revenue £000	Borrowing £000	Total £000
Adult Social Services	-	-	-	-	-	-
Central Expenses	-	-	-	-	-	-
Chief Executive	-	-	-	-	-	-
Children's Service	-	-	-	-	-	-
Corporate Governance	-	-	(31)	-	-	(31)
Commercial Services	-	-	(3,667)	-	(66)	(3,733)
Deputy Chief Executive	-	-	-	96	-	96
Environment & Operations	493	(7)	-	-	-	486
Planning, Housing and Regeneration	-	-	(6,149)	-	(299)	(6,448)
<b>General Fund Programme</b>	<b>493</b>	<b>(7)</b>	<b>(9,847)</b>	<b>96</b>	<b>(365)</b>	<b>(9,630)</b>
HRA Capital	-	-	100	193	-	293
<b>Total Capital Programme</b>	<b>493</b>	<b>(7)</b>	<b>(9,747)</b>	<b>289</b>	<b>(365)</b>	<b>(9,337)</b>

## 10. LIST OF BACKGROUND PAPERS

10.1 None.

Legal – MM

CFO – MC/JH





## Revenue Monitoring Directorate 2011/12

## Adults

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Care Services - Learning Disabilities	34,596	34,250	34,390	140	Significant savings required (£2m) and demographic pressure for transitions currently £300k work is on going with providers to reduce spend and continuing to move people from Residential Care to Supported Living and other Community support.
Care Services - Mental Health	6,766	6,701	6,832	131	Full year effect of the Continuing Care pressure from Health, work is ongoing to move clients on from Residential Care to Supported Living and other Community support
Care Services - Older Adults - Physical Disabilities	43,733	44,114	43,813	(301)	Greater demand in line with demography, and in particular cost from the PCT around Continuing Care have caused pressures within the budget some offset by s256 and pressures money, no allowance made for increase in demand from seasonal variations.
Performance & Supply Management	3,809	3,839	3,900	61	Managing implemented savings
Strategic Commissioning & Transformation	10,196	10,089	10,090	1	
Government Grant Income	(61)	(61)	(61)	-	
<b>Total</b>	<b>99,039</b>	<b>98,932</b>	<b>98,964</b>	<b>32</b>	

## Central Expenses

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Corporate Subscriptions	314	314	314	-	
Levies	27,926	27,926	27,602	(324)	Budget was set on draft levies and the final levies have now been announced and are lower than anticipated.
Central Contingency	9,199	9,089	9,089	-	
Rate Relief	433	433	433	-	
Capital Financing	17,219	17,219	17,219	-	
Early Retirement costs	7,004	7,004	7,004	-	
FRS17 Adjustment	-	-	-	-	
Car Leasing	2	2	-	(2)	
Corporate Fees & Charges	799	799	799	-	
Miscellaneous Finance	16	16	16	-	
CRC Corporate Management	-	-	-	-	
CRC DRM	-	-	-	-	
<b>Total</b>	<b>62,912</b>	<b>62,802</b>	<b>62,476</b>	<b>(326)</b>	<b>No significant variances noted at this stage</b>

## Chief Executive

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Executive Office	652	652	592	(60)	Salary underspend
Chief Executive's Service	1,780	1,780	1,790	10	Net salary overspend
Grants	839	826	833	7	Fee income down
Library Services	5,738	5,738	5,820	82	Projections of expenditure are above budget plan, owing to slightly higher projections of salary costs. We will implement measures to reduce salary costs in year to achieve a balanced budget.
Customer Services, Registration & Organisation Development	1,376	1,376	1,352	(24)	Increase in fees and nationality checks
<b>Total</b>	<b>10,385</b>	<b>10,372</b>	<b>10,387</b>	<b>15</b>	

## Children's Services

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
<b>CHILDREN'S SERVICE - GENERAL FUND</b>					
Management Team	793	778	780	3	
Social Care Division					
Social Care Management	2,784	2,652	2,455	(197)	Uncommitted budgets held to offset overspends elsewhere is the social care budget
Children In Care	19,880	20,085	20,675	590	Higher than budgeted external residential & foster placements offset by lower than budgeted inhouse fostering placements net overspend £292k; Costs of unaccompanied asylum seeking children not met by grant £51k; Leaving care client costs higher than budgeted £65k; Special Guardianship and residence orders £143k; other budgets net overspend £39k
Children In Need	4,189	4,115	4,189	74	Projected overspend on social work teams mainly due to agency staff cover
Schools & Learning	2,423	2,371	2,318	(53)	Underspend on sports budget pending review
Safeguarding, Partnerships & Prevention					
Safeguarding	1,086	1,084	1,084	-	
Early Intervention & Prevention (BRSI)	10,453	9,858	9,854	(4)	
Integrated Youth & Play Services	3,887	4,522	4,522	-	
Access to Learning & Complex Needs	10,107	10,264	10,324	60	Projected costs of legal fees and other tribunal costs
Other Children's Service Budgets (including PPP & Schools Funding)	1,975	1,954	1,951	(3)	
Schools Direct Management					
<b>Total</b>	<b>57,577</b>	<b>57,684</b>	<b>58,153</b>	<b>469</b>	<b>Month 2 projection; recovery action in progress</b>

## Revenue Monitoring Directorate 2011/12

## Commercial Services

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Corporate Programmes & Consultancy	86	86	(198)	(284)	Underspend from staff vacancies
Property Services & Asset Management	7,075	7,075	7,578	503	Overspend due to Rents and Services Charges in NLBP Building 4 and uplift of 15% on all utility costs
Corporate Procurement	413	413	365	(48)	One-off refund income from contracts and underspend on salaries
Information Systems	7,059	7,059	6,973	(86)	Underspend due to reduced forecasts on IS contracts currently under review.
One Barnet Programme	-	-	-	-	
<b>Total</b>	<b>14,633</b>	<b>14,633</b>	<b>14,717</b>	<b>84</b>	

## Corporate Governance

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Legal Services	1,850	1,850	1,916	66	£52k staff overspend (linked to Academy conversions and archivist), and £14k loss of income (e.g. s.106 agreements)
Democratic Services	704	704	698	(6)	£15k underspend on supplies and services offsetting £10k overspend on staff.
Members	1,591	1,591	1,578	(13)	Underspend due to staff member leaving in August. Remaining underspend on training/rent & hire charges.
Corporate Anti Fraud Team	733	733	733	-	
Elections	423	423	400	(23)	Budget includes provision for by-elections, however, none currently planned, so projecting underspend. This may change through the year.
Civil Protection	177	177	138	(39)	Underspend on part year vacancy.
Performance and Organisation Development	180	180	177	(3)	Underspend on supplies and services.
Corporate Governance Directors	279	279	251	(28)	Driven by underspend on salaries
Leaders Office	10	10	1	(9)	Underspend on supplies and services.
Insurance	(8)	(8)	(7)	1	Insurance recharged to services.
<b>Total</b>	<b>5,939</b>	<b>5,939</b>	<b>5,885</b>	<b>(54)</b>	

## Deputy Chief Executive

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Finance	3,917	4,036	4,036	-	Reserves has been used to finance the fixed term posts.
Human Resources	2,091	2,091	2,080	(11)	Net underspend on HR staff (£50k) offsets net income lower than plan (£40k)
Revenues and Benefits	7,287	7,278	7,713	435	Pressure arises from Housing Benefits agency staff to cover backlog arising from implementation of new system. The overspend relating to implementation of the new system is a known overspend and will be mitigated by a drawdown request from Contingency in Qtr 1. Risk of reduced subsidy for Housing Benefits payments will be covered by contingency.
<b>Total</b>	<b>13,295</b>	<b>13,405</b>	<b>13,829</b>	<b>424</b>	

## Environment &amp; Operations

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Management and performance	73	73	539	466	Underlying establishment pressure. Salary budget re-alignment required following restructure. Directorate will hold posts vacant to minimise the establishment pressures.
Highways Inspection/Maintenance	2,155	2,155	2,515	360	Overspend relates to the requirement to meet contractual obligations on planned maintenance and establishment pressures. Salary budget re-alignment required following Highways restructure.
Highways income budgets incl. NRSWA	(589)	(589)	(525)	64	Projected shortfall on crossover rechargeable works.
Greenspaces	4,229	4,229	4,294	65	Overspend relates to repair and grounds maintenance costs for King George Playing Field and inflation risk on the Tree Management contract.
Cleansing	4,486	4,486	4,646	160	Overspend due to high agency costs to cover sickness, annual leave and vacancies.
Refuse (domestic and trade waste)	3,558	3,558	3,223	(335)	Increased trade waste income due to higher sales arising from fees increase.
Parking	(1,164)	(1,164)	(1,072)	92	Overspend relates to staffing costs shortfall. Parking Design establishment budget re-alignment required.
Transport	(66)	(66)	(130)	(64)	Surplus is due to the deferral of fleet replacement costs.
Recycling	3,373	3,373	3,414	41	Overspend relates to inflation on contract costs.
Street Lighting	5,320	5,320	5,321	1	Deloitte's review of original business case has highlighted £720k base budget shortfall. This forecast assumes a contingency drawdown of £437k and a successful inflationary bid of £283k
Community Safety	387	401	386	(15)	Underspend relates to vacant posts.
Community Protection	1,223	1,223	1,205	(18)	Staff and running costs savings offsetting income pressure in CCTV.
Leisure	1,053	1,053	1,006	(47)	Budget saving on Cophall Stadium, pending outcome of leisure review.
<b>E&amp;O General Fund</b>	<b>24,038</b>	<b>24,052</b>	<b>24,822</b>	<b>770</b>	
<b>Special Parking Account</b>	<b>(5,923)</b>	<b>(5,923)</b>	<b>(5,715)</b>	<b>208</b>	Overspend due to staff/agency costs covering for sickness and holiday leave and running costs
<b>E&amp;O Total (inc SPA)</b>	<b>18,115</b>	<b>18,129</b>	<b>19,107</b>	<b>978</b>	

## Revenue Monitoring Directorate 2011/12

## Planning, Housing &amp; Regeneration

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Land Charges	(960)	(960)	(953)	7	Variance as a result of income shortfall (£166K). As in recent years budget hasn't been adjusted to reflect changes in economic climate and housing market. Necessitating a drawdown on a central income contingency it is anticipated similar action will be required this year.
Environmental Health/ Cem & Crem	1,199	1,199	1,210	11	Salary pressures across EH mostly offset by cem and crem income performance.
Planning	471	570	612	42	Overspend due to legal costs for pending planning appeal cases
Strategy (Planning & Housing)	580	580	581	1	
Building Control	(320)	(419)	(419)	-	Income shortfall due to continued tough economic climate however being partially managed through staff and running cost savings as well as drawdown from central income contingency.
Housing	1,614	1,614	1,614	-	Rental income pressures on Nightly Purchase, Private Sector Leasing and Barbara Langston House due to move to charging at LHA rates. This has previously been flagged and will be covered through appropriate contingency and reserves as well as likely underspend on the Sub Regional base budget.
Regeneration Service	16	16	(45)	(61)	Underspend reflects recovery of majority of costs on Brent Cross Cricklewood
<b>Total</b>	<b>2,600</b>	<b>2,600</b>	<b>2,600</b>	<b>-</b>	

## Dedicated Schools' Grant

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
<b>CHILDREN'S SERVICE - DSG</b>					
SEN Placements, Recoupment & Therapies	9,176	9,176	9,176	-	NB The Schools Budget will be finalised in July when the Dept for
Pupil Referral Unit	1,514	1,514	1,514	-	Education confirms the Dedicated Schools Grant for 2011-12;
Other Centrally Retained Schools Budgets	12,859	12,858	12,862	3	Agreement on the use of the DSG underspend from 2010-11 will
ISB	248,278	248,278	248,278	-	also be confirmed following consultation with the Schools Forum;
DSG & LSC Grant	(271,994)	(271,994)	(271,994)	-	However the budget will be continually adjusted during the year as
					and when schools convert to academy status.
<b>Total</b>	<b>(167)</b>	<b>(167)</b>	<b>(164)</b>	<b>3</b>	

## Housing Revenue Account

Description	Variations				Comments
	Original Budget	Budget V1	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	
<b>Housing Revenue Account</b>					
LBB Retained	1,632	1,632	1,632	-	Forecast outturn assumed as budget at month 2 as control
HRA Regeneration	1,091	1,091	1,091	-	accounts not available from Barnet Homes until Q1.
HRA Other Income and Expenditure (net)	(5,118)	(5,118)	(5,118)	-	Forecast outturn assumed as budget at month 2 as control
Support Service recharges	576	576	576	-	accounts not available from Barnet Homes until Q1.
Interest on Balances	(40)	(40)	(40)	-	Forecast outturn assumed as budget at month 2 as control
HRA Surplus/(Deficit) for the year	1,859	1,859	1,859	-	accounts not available from Barnet Homes until Q1.
					Forecast outturn assumed as budget at month 2 as control
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	accounts not available from Barnet Homes until Q1.



**Month 2 Additions & Deletions, Slippage & Accelerated Spend**

**ITEM 5 - APPENDIX B**

Directorate	Year	Capital Programme	Funding Type	<i>if</i> Additions/D eletions	<i>if</i> Slippage/ Accelerated Spend	Explanation for request
				Amount £'000	Amount £'000	
PHR	2011/12	Housing Association Programme	S106		(4)	Budget to be roll forward to 2012-13 - due to no S106 monies being available at present. Will be reviewed through the year to see if income does come in.
PHR	2012/13	Housing Association Programme	S106		4	Budget to be roll forward to 2012-13 - due to no S106 monies being available at present. Will be reviewed through the year to see if income does come in.
PHR	2011/12	GF Regeneration	Capital Receipts		(2)	This is available for advanced acquisitions in the event of hardship for the regeneration period - currently reviewing our position on this Money to be rolled forward to 2012-13
PHR	2012/13	GF Regeneration	Capital Receipts		2	This is available for advanced acquisitions in the event of hardship for the regeneration period - currently reviewing our position on this Money to be rolled forward to 2012-13
PHR	2011/12	GF Regeneration	Borrowing		(249)	This is available for advanced acquisitions in the event of hardship for the regeneration period - currently reviewing our position on this Money to be rolled forward to 2012-13
PHR	2012/13	GF Regeneration	Borrowing		249	This is available for advanced acquisitions in the event of hardship for the regeneration period - currently reviewing our position on this Money to be rolled forward to 2012-13
PHR	2011/12	Mill Hill East	Borrowing		(50)	Slippage due to reflect the proper lifecycle of project in future years
PHR	2012/13	Mill Hill East	Borrowing		50	Slippage due to reflect the proper lifecycle of project in future years
PHR	2011/12	Disabled Facilities Grant - Mandatory	Capital Receipts	200		Substitutions of £200k from DFG Discretionary Grant to DFG Mandatory Grant
PHR	2011/12	Disabled Facilities Grant - Discretionary	Capital Receipts	(200)		Substitutions of £200k to DFG Mandatory Grant from DFG Discretionary Grant
PHR	2011/12	Hostel Refurbishment Programme	Capital Receipts	(100)		£100k budget reduced and moved over to new HRA Capital Program called HRA - "Hostels and Sheds"
PHR - HRA	2011/12	Hostel Refurbishment Programme	Capital Receipts	100		£100k budget reduced and moved over to new HRA Capital Program called HRA - "Hostels and Sheds"
PHR - HRA	2011/12	HRA Cash Incentive	MRA	193		Additional budget of £193k to be requested at Month 2
PHR - HRA	2011/12	Renovations/Modernisation - future years	MRA	(719)		CR - As Cfdw insufficient to base demand
PHR - HRA	2011/12	Extensions and Deconversions	MRA	719		Realignment of Budget
CS	2011/12	Modernisation 11/12 - Meadway PRU	Grant	50		Approval required for substitution of unallocated monies to Meadway PRU project
CS	2011/12	Modernisation 11/12 - Unallocated	Grant	(50)		Approval required for substitution of unallocated monies to Meadway PRU project
CS	2011/12	Modernisation 11/12 - Meadway PRU	Grant		100	Approval required to increase 11/12 budget due to project spend happening in current year
CS	2012/13	Modernisation 11/12 - Meadway PRU	Grant	(100)		Approval required to increase 11/12 budget due to project spend happening in current year
CS	2011/12	Urgent Primary Places - Martin Primary (temporary)	Grant	120		Approval required for substitution of unallocated monies to Martin Primary temporary places
CS	2011/12	Urgent Primary Places - Unallocated	Grant	(120)		Approval required for substitution of unallocated monies to Martin Primary temporary places
CS	2011/12	Urgent Primary Places - Barnfield Primary (permanent)	Grant	100		Approval required for substitution of unallocated monies to Barnfield Primary permanent places
CS	2011/12	Urgent Primary Places - Unallocated	Grant	(100)		Approval required for substitution of unallocated monies to Barnfield Primary permanent places
CS	2011/12	Modernisation 11/12 - Cophthall	Grant	38		Approval required for substitution of unallocated monies to Cophthall replacement mobiles project
CS	2011/12	Modernisation 11/12 - Unallocated?	Grant	(38)		Approval required for substitution of unallocated monies to Cophthall replacement mobiles project
CS	2011/12	Modernisation 11/12 - Edgware Jnrs	Grant	10		Approval required for substitution of unallocated monies to Edgware Jnr fire prevention
CS	2011/12	Modernisation 11/12 - Unallocated	Grant	(10)		Approval required for substitution of unallocated monies to Edgware Jnr fire prevention
CS	2011/12	Modernisation 11/12 - Whitefield	Grant	7		Approval required for substitution of unallocated monies to Whitefield Emergency Works
CS	2011/12	Modernisation 11/12 - Unallocated	Grant	(7)		Approval required for substitution of unallocated monies to Whitefield Emergency Works
CS	2011/12	Modernisation 11/12 - Courtland Primary	Grant	25		Approval required for substitution of monies from Cromer Rd to Courtland Primary Kitchen Works
CS	2011/12	Modernisation 11/12 - Cromer Rd	Grant	(25)		Approval required for substitution of monies from Cromer Rd to Courtland Primary Kitchen Works
CS	2011/12	Modernisation 11/12 - Courtland Primary	Grant	40		Approval required for substitution of unallocated monies to Courtland Primary Kitchen Works
CS	2011/12	Modernisation 11/12 - Unallocated	Grant	(40)		Approval required for substitution of unallocated monies to Courtland Primary Kitchen Works
CS	2011/12	East Barnet - East Barnet	Capital Receipts	500		Approval required for substitution of monies from East Barnet Rebuild to East Barnet Playing fields
CS	2011/12	East Barnet - East Barnet	Capital Receipts	(500)		Approval required for substitution of monies from East Barnet Rebuild to East Barnet Playing fields
CS	2011/12	PSCIP - Whitings Hill/Broadfields/Northway/Fairway	Borrowing	(5,000)		Approval required for substitution of monies from PSCIP projects to Schools Organisations & Expansions
CS	2011/12	PSCIP - Schools Organisations & Expansions	Borrowing	5,000		Approval required for substitution of monies from PSCIP projects to Schools Organisations & Expansions

Directorate	Year	Capital Programme	Funding Type	if	if	Explanation for request
				Additions/D eletions	Slippage/ Accelerated Spend	
				Amount	Amount	
				£'000	£'000	
Corporate Governance	2011/12	Emergency Response Command Centre	Capital Receipts		(31)	The emergency suite is now set up, there are no further spend expected on the equipment required at this stage.
Corporate Governance	2012/13	Emergency Response Command Centre	Capital Receipts		31	The emergency suite is now set up, there are no further spend expected on the equipment required at this stage.
Commercial Services	2011/12	Accommodation Strategy	Borrowing		(31)	These are provisional figures as detailed forecasts are yet to be calculated
Commercial Services	2012/13	Accommodation Strategy	Borrowing		31	These are provisional figures as detailed forecasts are yet to be calculated
Commercial Services	2011/12	MWW	Borrowing		(35)	These are provisional figures as detailed forecasts are yet to be calculated
Commercial Services	2012/13	MWW	Borrowing		35	These are provisional figures as detailed forecasts are yet to be calculated
Commercial Services	2011/12	Depot Relocation	Capital Receipts		(3,667)	This is an estimate at the moment - it will be possible to predict spend more accurately within the next few months.
Commercial Services	2012/13	Depot Relocation	Capital Receipts		3,667	This is an estimate at the moment - it will be possible to predict spend more accurately within the next few months.
Chief Executive Services	2011/12	CRM	Capital Receipts	405		Adjustment made twice last year
Chief Executive Services	2012/13	Customer Servcs Transformation	Capital Receipts	(405)		Adjustment made twice last year
Deputy Chief Executive Ser	2011/12	Pericles	RCCO	96		Forecasting overspend due to dispute with the Contractors and additional consultancy costs required.
Environment & Operations	2011/12	Structural Maintenance of Bridges 2001/12	Grant	5		2011 TfL addition to the programme for the LoBeG Secretary
Environment & Operations	2011/12	Local Safety Scheme - 2009/10	Grant	(23)		Budget reduction for 2009/10 project year. Work completed & funding fully claimed.
Environment & Operations	2011/12	London Bus Priority Network - 2009/10	Grant	(7)		Budget reduction for 2009/10 project year. Work completed & funding fully claimed.
Environment & Operations	2011/12	Cycling 2009/10	Grant	(0)		Budget reduction for 2009/10 project year. Work completed & funding fully claimed.
Environment & Operations	2011/12	Minor TfL allocations	Grant	(8)		Budget reduction for 2009/10 project year. Work completed & funding fully claimed.
Environment & Operations	2011/12	Pothole Funding	Grant	395		Allocation of the National Fund made available to English Authorities to assist them in tracking the problems caused by severe winter weather - Pothold Funding
Environment & Operations	2011/12	Corridors, Neighbourhoods and Supporting Measures	Grant	10		Increase in funding for improvement works
Environment & Operations	2011/12	Corridors, Neighbourhoods and Supporting Measures	Grant	50		Increase in funding for urban footpath improvements
Environment & Operations	2011/12	Corridors, Neighbourhoods and Supporting Measures	Grant	(50)		Reduction in funding for cycle training
Environment & Operations	2011/12	Corridors, Neighbourhoods and Supporting Measures	Grant	168		Increase in funding for school travel planning work
Environment & Operations	2011/12	Corridors, Neighbourhoods and Supporting Measures	Grant	(36)		Reduction in funding for practical pedestrian training
Environment & Operations	2011/12	Corridors, Neighbourhoods and Supporting Measures	Grant	(18)		Reduction inf funding for road safety theatre in education

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**From Final Outturn Additions & Deletions, Slippage & Accelerated Spend**

\*These figures are currently not shown in Appendix C, they will be shown in the Qtr 1 report.

Directorate	Year	Capital Programme	Funding Type	Amount £'000
Environment & Operations	2010/11	Pothole Elimination Programme Phase II	Grant	12
Childrens Services	2010/11	Co-Location	Grant	567
Childrens Services	2010/11	ED17 Big Lottery Fund Schemes	Grant	10
Corporate Governance	2010/11	Members IT	RCCO	94
Environment & Operations	2010/11	HD01 Structural Maintenance of Bridges	Grant	4
Housing - HRA	2010/11	HSG/10018.01.99	RCCO	942
Capital Schemes Managed by Schools	2010/11	Harnessing Technology Grant	Grant	(196)
Childrens Service	2010/11	ED12 Modernisation - Primary & Secondary	Grant	82
Childrens Service	2010/11	ED12 Modernisation Prim & Sec 2010-11	Grant	(82)
Childrens Service	2010/11	ED16 Surestart Residual Phase 2	Grant	23
Childrens Service	2010/11	ED16 Surestart Phase 3	Grant	(23)
Childrens Service	2010/11	Emergency Works	Borrowing	49
Childrens Service	2010/11	ED12 Modernisation Prim & Sec 2010-11	Borrowing	(49)
Environment and Operations	2010/11	EN02 Purchase of Green Bins	Capital receipts	(22)
Environment and Operations	2010/11	SD05 Building Safer Communities	Capital receipts	13
Environment and Operations	2010/11	HD50 Pot Hole EliminationPhase II	Capital receipts	9
Environment and Operations	2010/11	HD50 Pot Hole EliminationPhase II	Borrowing	19
Environment and Operations	2010/11	HD03 Local Safety Schemes 2009/10 Programme	Grant	(3)
Environment and Operations	2010/11	HD04 Carriageway Reconstruction Principle Roads 2009/10 allocation	Grant	3
Environment and Operations	2010/11	HD 07/08 CPZ -2010/11 Programme	Borrowing	(4)
Environment and Operations	2010/11	HD10 Footway Construction 2009/10 allocation	Borrowing	4
Environment and Operations	2010/11	HD33 A41 Aerodrome Road junction improvement works	Grant	(36)
Environment and Operations	2010/11	HD33 A41 Aerodrome Road junction improvement works	S106	36
Environment and Operations	2010/11	HD35 2009/10 HIP Programme	Borrowing	(107)
Environment and Operations	2010/11	HD35 2010/11 HIP Programme	Grant	(8)
Environment and Operations	2010/11	HD35 2010/11 HIP Programme	S106	10
Environment and Operations	2010/11	HD35 2010/11 HIP Programme	Borrowing	(2)
Environment and Operations	2010/11	HD43 Congestion Reduction Methods	Borrowing	89
Environment & Operations	2010/11	HD12 Cycling Non LCN Schemes	Grant	(8)
Environment & Operations	2010/11	HD12 Cycling LCN Schemes	Grant	8
Housing - General Fund	2010/11	HS01 Housing Association Programme	Capital receipts	14
Housing - General Fund	2010/11	Mill Hill East	Capital receipts	(14)
Housing - HRA	2010/11	Cash Incentives	Borrowing	(105)
Housing - HRA	2010/11	Cash Incentives	Revenue	105
Housing - HRA	2010/11	Renovations/Modernisation - future years	Revenue	(604)
Housing - HRA	2010/11	Renovations/Modernisation - future years	Borrowing	604
Housing - HRA	2010/11	Adaptations	Revenue	296
Housing - HRA	2010/11	Adaptations	Borrowing	(296)
Housing - HRA	2010/11	Regeneration Estates	Revenue	513
Housing - HRA	2010/11	Regeneration Estates	Borrowing	(513)
Housing - HRA	2010/11	Miscellaneous Works	Borrowing	(799)
Housing - HRA	2010/11	Miscellaneous Works	Revenue	799
Housing - HRA	2010/11	Extensions and Deconversions	Revenue	(1,109)
Housing - HRA	2010/11	Extensions and Deconversions	Borrowing	1,109
Total				<b>1,433</b>

Summary Of Funding Type	Amount £'000
Borrowing	(2)
Grant	353
RCCO	1,036
S106	47
Total	<b>1,433</b>





Capital Monitoring Analysis

Appendix C

	2011/12 Latest Approved Budget	Additions/ Deletions recommended to July CRC	Slippage / Accelerated Spend recommended to July CRC	2011/12 Budget (including July CRC)	Forecast to year end	Variance from Approved Budget	% slippage of 2011/12 Approved Budget
	£000	£000	£000	£000	£000	£000	%
Mental Health and Adults Personal Social Services Allocations	1,137	-	-	1,137	1,137	-	0%
<b>Adult Social Services</b>	<b>1,137</b>	<b>-</b>	<b>-</b>	<b>1,137</b>	<b>1,137</b>	<b>-</b>	<b>0%</b>
Capitalised Redundancies	5,088	-	-	5,088	5,088	-	0%
<b>Central Expenses</b>	<b>5,088</b>	<b>-</b>	<b>-</b>	<b>5,088</b>	<b>5,088</b>	<b>-</b>	<b>0%</b>
Schools Access Initiatives	53	-	-	53	53	-	0%
Schools Modernisation & Access Improvement Programmes	5,869	-	-	5,869	5,869	-	0%
Urgent Primary Places	22,053	5,000	-	27,053	27,053	5,000	0%
Surestart Programme	190	-	-	190	190	-	0%
Major School Rebuild Total	294	-	-	294	294	-	0%
Primary Schools Capital Investment Programme	8,015	(5,000)	-	3,015	3,015	(5,000)	0%
East Barnet Schools Rebuild	1,171	-	-	1,171	1,171	-	0%
Other Schemes	11,176	-	-	11,176	11,176	-	0%
<b>Children's Service</b>	<b>48,821</b>	<b>-</b>	<b>-</b>	<b>48,821</b>	<b>48,821</b>	<b>-</b>	<b>0%</b>
Capital Schemes Managed by Schools	2,764	-	-	2,764	2,764	-	0%
<b>Capital Schemes Managed by Schools</b>	<b>2,764</b>	<b>-</b>	<b>-</b>	<b>2,764</b>	<b>2,764</b>	<b>-</b>	<b>0%</b>
Corporate Governance Projects	(63)	-	(31)	(94)	(94)	(31)	49%
<b>Corporate Governance</b>	<b>(63)</b>	<b>-</b>	<b>(31)</b>	<b>(94)</b>	<b>(94)</b>	<b>(31)</b>	<b>49%</b>
Chief Executive Services	1,373	-	-	1,373	1,373	-	0%
<b>Chief Executive Services</b>	<b>1,373</b>	<b>-</b>	<b>-</b>	<b>1,373</b>	<b>1,373</b>	<b>-</b>	<b>0%</b>
Deputy Chief Executive Services	512	96	-	608	608	96	0%
<b>Deputy Chief Executive Services</b>	<b>512</b>	<b>96</b>	<b>-</b>	<b>608</b>	<b>608</b>	<b>96</b>	<b>0%</b>
Commercial Services	9,233	-	(3,733)	5,500	5,500	(3,733)	-40%
<b>Commercial Services</b>	<b>9,233</b>	<b>-</b>	<b>(3,733)</b>	<b>5,500</b>	<b>5,500</b>	<b>(3,733)</b>	<b>-40%</b>
Recycling Schemes	22	-	-	22	22	-	0%
Closed Circuit Television in Town Centres	84	-	-	84	84	-	0%
Other Environment & Transport Schemes	400	-	-	400	400	-	0%
Highways Schemes	17,870	486	-	18,356	18,356	486	0%
<b>Environment &amp; Operations</b>	<b>18,376</b>	<b>486</b>	<b>-</b>	<b>18,862</b>	<b>18,862</b>	<b>486</b>	<b>0%</b>
Housing Association Programme	3,650	-	(3,650)	-	-	(3,650)	-100%
General Fund Regeneration	4,017	-	(2,698)	1,319	1,319	(2,698)	-67%
Disabled Facilities Projects	1,741	-	-	1,741	1,741	-	0%
Housing Management System	309	-	-	309	309	-	0%
Other Projects	388	(100)	-	288	289	(100)	0%
<b>Planning, Housing and Regeneration</b>	<b>10,105</b>	<b>(100)</b>	<b>(6,348)</b>	<b>3,657</b>	<b>3,658</b>	<b>(6,448)</b>	<b>-63%</b>
<b>General Fund Programme</b>	<b>94,582</b>	<b>482</b>	<b>(10,112)</b>	<b>84,952</b>	<b>84,952</b>	<b>(9,630)</b>	<b>-11%</b>
HRA Capital	21,936	293	-	22,229	22,229	293	0%
<b>Total Capital Programme*</b>	<b>116,518</b>	<b>775</b>	<b>(10,112)</b>	<b>107,182</b>	<b>107,182</b>	<b>(9,337)</b>	<b>-9%</b>

\*Excludes Capital Schemes Managed by Schools

